

Annual Report 2023-2024

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As of September 30, 2024

Mission

Martha Witte

Building better lives and strengthening our community by providing essential human services to children, families. adults, and seniors

Vision

A thriving community of empowered individuals and healthy families

Values

Professionalism, Integrity & Excellence Proactive Approach to Meeting Community Needs Strength-Based, Solution **Focused Services** Support Diversity & Promote Equity & Inclusion

Letter from **President & Chair**



Dear Friends,

As we close the chapter on another remarkable year at Family & Children's Agency (FCA), we find ourselves reflecting on the strides we've made and the lives we've touched, thanks to the unwavering support of our community. Your generosity and commitment continue to drive our mission forward, allowing us to create lasting change for those we serve.

This year, we have embraced new challenges to meet the evolving needs of the community. Among our most significant achievements has been the expansion of our Behavioral Health services, where we have deepened our work to address the complex needs of those with substance use and mental health issues.

Our work, however, extends far beyond any one service area. Across FCA, we have witnessed the profound impact our staff make on children, families, adults, and seniors. Whether it's providing critical support to families in crisis, helping seniors maintain their independence, or guiding young people toward brighter futures, each success story is a testament to the dedication of our staff and the trust of our supporters.

We invite you to journey through this annual report, where you will find not just a summary of our accomplishments, but also the heart and soul of FCA – our clients' stories. These narratives of resilience and transformation are at the core of what we do, and we hope they resonate with you as powerfully as they do with us.

As we look ahead, we remain committed to expanding our reach and deepening our impact. The challenges we face are great, but with your continued partnership, we are confident in our ability to rise to meet them. Together, we will continue to build better lives.

Thank you for being an essential part of the FCA family. Your belief in our mission and your support of our work makes all the difference.

With heartfelt gratitude,

Robert F. Cashel President & CEO

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Rita McKenna Olson Board Chair

Rita Mc Kenna Olson

Building Better Lives by **EDUCATING CHILDREN**

The ASPIRE after-school and summer program works with local middle and high school youth to motivate and educate students through academic engagement, parent education, social skill building, and career exploration.

STUDENTS EXPLORE COLLEGES AND CAREERS

This year, ASPIRE students took important steps toward their college futures by touring several institutions. They explored Quinnipiac University, Mercy University, and the Porter and Chester Institute, gaining firsthand insights into campus life. Students engaged with more than 50 schools at a local college fair. Additionally, a job shadow day at Gen Re and a tour of Factory Underground, a local recording studio, offered a glimpse into the professional world, further preparing them for the journey ahead.



BUILDING SKILLS FOR A BRIGHTER FUTURE

This year, the ASPIRE program provided students with diverse learning opportunities to prepare them for future success. Through hands-on sessions, students explored career paths, learned life skills, and gained college access and job application insights. They acquired practical skills in car mechanics, job searching, and workplace expectations. Students also learned about wellness, stress management, and navigating relationships. Students once again participated in a program in partnership with NUVANCE Health to educate them about careers in healthcare. ASPIRE has equipped students with essential tools to thrive in school, work, and life, setting them on a path to success.

INTER-AGENCY PARTNERSHIP SUPPORTS MENTAL HEALTH

Last year, ASPIRE teamed up with FCA's Behavioral Health department who provided a six-week wellness program for high school students. Students learned how to manage stressful situations, navigate romantic and family relationships, perform self-care, and deal with anxiety. This partnership is a perfect example of how FCA's broad range of services provides unique opportunities for clients.



JONAS

JONAS' STORY: FROM STRUGGLE TO STRENGTH

When Jonas was diagnosed with dyslexia in elementary school, he gave up on reading. Even short sentences seemed impossible, and the diagnosis made him feel it wasn't even worthwhile to try. Fortunately, he came to FCA.

At ASPIRE, the staff patiently worked with Jonas, helping him not just learn to read but regain his confidence along the way.

"They were patient with me, made me a better reader, and made me more confident," Jonas said.

As his reading improved, his grades followed. But the program became so much more than just academic help. In his early years with ASPIRE, Jonas struggled with behavioral challenges, often acting out and resisting activities. The staff helped him reflect on his actions, manage his emotions, and build better relationships.

As Jonas transitioned into high school, ASPIRE's year-round programs allowed him to take part in a career-exploration partnership with Nuvance Health, discover a love for football, and even become an intern at ASPIRE, where he now

mentors younger students who are going through similar struggles to those he once faced.

Today, Jonas is a thriving high school junior and a role model to his peers. His journey underscores how targeted support and a nurturing community can empower students to overcome obstacles and thrive.

"Without ASPIRE, I wouldn't be the person I am," Jonas said. "I credit it all to ASPIRE."



ASPIRE welcomed

137 middle
and high school
students last year

Throughout
the life of the
program, **every**ASPIRE senior has
graduated high
school



From developing and training caring foster homes to offering in-home mental health services and partnering with families involved with DCF, FCA is dedicated to providing stability and protection for vulnerable youth.

KRISTEL'S STORY: ADOPTED WITH LOVE, INSPIRED TO TEACH

When Kristel entered foster care at six years old, her world was filled with chaos and uncertainty. Everything changed when she was placed with her foster mom, Ann Marie, who would later adopt her. "It was more stability," Kristel recalled.

Kristel initially struggled with her emotions, crying frequently in school. "She was shy, introverted, and emotional," Ann Marie remembered. She had learning delays and was unable to read, so she and Ann Marie sat at the table and practiced a little bit each night until Kristel caught up with her peers. Ann Marie patiently provided a nurturing environment where Kristel could begin to heal and grow.

Despite the hardships, her foster mom always honored Kristel's connection to her biological mother. She ensured that Kristel's past was not erased but integrated into her healing journey. Ann Marie became emotional when recalling a moment that deeply touched her. "Her mom once said, 'I want

to thank you for taking care of Kristel," she said, tears welling up. "That was a powerful moment for me."

With her foster mom's unwavering support and the resources FCA provided, Kristel flourished. She participated in after-school programs and tennis lessons, went to summer camps, and experienced Broadway shows and travel. Ann Marie's guidance and FCA's support helped Kristel break generational trauma, turning her story of struggle into one of success. Now, she's determined to give back by working with children who face challenges of their own, just as she once did. She graduated from CT State – Norwalk with a degree in Early Childhood Education and she's now attending the University of Connecticut with the goal of becoming a special education teacher.

Without FCA, Kristel said her path would have been different. "My life would be the opposite of this," she said.

FOSTER CARE'S NEW MODEL FOR SUCCESS

Last year, the Connecticut Department of Children and Families (DCF) implemented a new model for Foster Care called Functional Family Therapy (FFT). This year, FCA was the first provider in Connecticut to fully train all our foster parents in this new model, a significant milestone in providing comprehensive support to families and youth.

The success of this initiative came from leveraging the strong relationships we have with our foster parents, even extending training to those without youth currently in their care. This commitment to excellence in foster care ensures our parents are well-equipped to support youth in their homes.

SUPPORTING CHILDREN THROUGH DIVORCE

When parents go through divorce or separation, it's often children who feel the impact most deeply. That's where FCA's Parent Education Program (PEP) steps in, transforming how parents support their kids during these tough times. Last year, PEP made a huge leap, growing from 276 participants with 106 children to an incredible 465 participants with 762 children—a testament to its critical role in our community.

PEP equips parents with the skills to ease their children's fears and anxieties, turning moments of stress into opportunities for growth and resilience. By teaching parents how to manage conflict, communicate better, and keep their kids' needs front and center, PEP helps create more stable and nurturing environments for children.



I CAN TALK TO MY
WORKERS ABOUT
ANYTHING AND
THEY MAKE ME FEEL
BETTER. I REALLY
TRUST THEM A LOT.
-FOSTER CARE CLIENT

110 youth were served in our Foster Care program last year **233** out of 243

Parent Education

Program participants said the class is valuable to separating parents

66 children were served in our Intensive In-Home Child and Adolescent Psychiatric Program (IICAPS)

Building Better Lives by GUIDING PARENTS

FCA ensures families receive the guidance and resources they need to succeed by providing an inclusive adoption program and offering in-home education for parents learning about child development.

MALISHA'S STORY: HOMELESSNESS TO HOPE

Just a few years ago, Malisha was pregnant and homeless, living in a shelter with her infant daughter. She was battling severe postpartum depression, and every day felt like an insurmountable challenge. Despite these overwhelming circumstances, the love she had for her daughter kept her going. "Every day, taking care of my daughter was the only thing that motivated me to get out of bed," she recalled.

Her situation began to improve when she received a voucher for a two-bedroom apartment and was connected with FCA's home visiting program. "My FCA home visitor made me feel comfortable right away. I was able to talk to her, and she helped me get on my feet by bringing me diapers, wipes, food, and other necessities," Malisha said.

"I don't have any family to support me, and FCA became my family," Malisha said.

With FCA's help, Malisha started attending therapy sessions, and slowly, the pieces of her life began to fall into place. FCA assisted her with transportation so she could participate in Agency events, allowing her to connect with other moms in similar situations and feel less isolated.

Today, Malisha is in a much better place. With her three daughters, all under the age of four, now enrolled in daycare and Malisha earning straight A's in her online college course, she's on track to earn her degree in Business Administration.

MALISHA FCA screened 180 children to ensure early intervention was provided for those with developmental delavs

more clients
than ever thanks to
community outreach

MY VISITOR TAUGHT ME THINGS I DIDN'T KNOW ABOUT MY BABY SINCE I AM A FIRST-TIME MOTHER. -CFD CLIENT



WORKSHOPS BUILD COMMUNITY

Families in FCA's Child & Family Development (CFD) program recently participated in a series of enriching events and workshops designed to build community and enhance essential skills.

Among the standout offerings was a comprehensive sewing course, and those who completed all eight sessions received a brand-new sewing machine, enabling them to explore additional

income opportunities through alterations and other sewing projects. Other topics included stress management, self-care, and building self-esteem. In addition to skill-building, these gatherings provide a valuable opportunity for parents to connect with one another, creating a supportive community that is especially important during challenging times.

EXPANDING DEVELOPMENTAL SCREENINGS FOR NORWALK'S YOUNGEST

In partnership with Norwalk ACTS and the Norwalk Community Health Center (NCHC), FCA is making a powerful impact on the healthy development of Norwalk's children. Over the past year, this collaboration brought on-site developmental screenings to NCHC's pediatric patients, turning well-child visits into opportunities to catch potential delays early and connect families with crucial resources. The results have been remarkable: 609 screenings were completed last year, reaching 484 children and providing follow-up screenings for 92. Of those with repeat screenings, 80% remained on track or showed improved

By expanding screenings to the largest pediatric healthcare setting in Norwalk, FCA ensures more children enter kindergarten ready to learn.

development, highlighting the effectiveness of early intervention.

BREAKING BARRIERS WITH ESL CLASSES

FCA's Child & Family Development program recently launched a pilot English language class, addressing a critical need among our families. This 10-week course, held on-site at FCA's Ben Franklin location, provided parents with the opportunity to improve their English skills, opening doors to better employment opportunities and stronger social connections.

For many, learning English not only boosts job opportunities but also reduces feelings of isolation. Because of the overwhelmingly positive feedback from clients, we are looking to repeat this popular program.



Building Better Lives by **SUPPORTING FAMILIES**

FCA provides guidance, resources, and compassionate care to strengthen families, promote reunification, and create safe, nurturing homes for children.

ANDREW'S STORY: A FATHER'S DETERMINATION

When Andrew's son, AJ, was removed from his mother's care due to her substance use, Andrew faced a difficult challenge. Homeless and with a criminal history making it difficult to find a place to live, Andrew knew that in order to gain custody of his son he needed to turn his life around.

Despite the overwhelming challenges, Andrew was determined to be the father his son deserved. "He's my heart - he's everything to me," Andrew said, tears streaming down his face.

With support from Family & Children's Agency, Andrew began the journey toward stability. FCA case workers helped him secure housing and he enrolled in parenting and drug rehabilitation programs. Andrew's unwavering love for his son remained his guiding light. He continued to work toward reuniting his family, even as the process felt overwhelmingly long. "I couldn't give up," Andrew

said. "I couldn't let my son down. I had to get him back," he said.

In July of this past year, after more than a year of separation, Andrew was finally able to welcome his son home. "When I got the call that we had our own place, it was like my heart felt good again," Andrew recalled.

With support from FCA to fill out the confusing paperwork, gift cards for groceries and furniture, and the emotional support of his case worker, Andrew moved into his new home, set up a room for his son, and began the process of rebuilding their life together.

Today, Andrew and his son enjoy a strong relationship. Andrew is proud to be a hands-on father, supporting AJ through school and watching him flourish. "He's a great kid," Andrew said with a smile, "I'm very proud of him."

• families in our Family Support program had a repeat report of abuse or neglect while in the program

Last year, **38%** more clients were provided counseling and referrals through our Adoption Assistance Program

THEY ARE KIND,
CARING, HAVE OPEN
EARS. THEY MAKE
TALKING TO THEM
FEEL COMFORTABLE,
RESPECTABLE, THEY
ARE NOT JUDGMENTAL.

-FAMILY SUPPORT CLIENT

LIVED EXPERIENCE CONNECTS STAFF WITH CLIENTS

When a child is removed from their home, often the best option for placement is a relative or family friend. These kinship caregivers provide comfort, familiarity, and stability when a child needs it most. It's a vital role, but it can be challenging.

Last year, FCA added the Kinship Navigation (CKIN) program to help ensure caregivers can access the many resources and services they need to succeed. One of the unique aspects of the CKIN program is that the model requires 50% of staff have lived experience. "When I meet with my clients it's a connection we have right away," said one staff member who is the caregiver for her niece.

This shared experience creates an immediate bond between staff and clients, fostering trust and understanding from the very start.



TRANSRACIAL ADOPTION 101

FCA's Adoption program has long included transracial education in our Adoption 101 course for all prospective adoptive parents. Recognizing the importance of this topic, our team introduced a specialized training this year specifically for families considering or pursuing transracial adoption. This new training is designed to provide deeper, more focused education, equipping families with the knowledge and understanding they need to navigate the unique challenges and experiences of transracial adoption.

By offering this dedicated training, FCA reaffirms its commitment to supporting adoptive parents and children every step of the way.

SUPPORT THROUGH TRAGEDY

This past year, Norwalk formed a Crisis Response Team (CRT) to convene and support families after a suicide or untimely death. FCA is proud to be a member of this group of professionals who wrap their arms around families during what may be the worst time of their lives.

The CRT meets with families after tragedy to assess their needs and provides referrals to resources like support groups, formal treatment, and faith-based or peer supports. The CRT can help families inform employers, close or monitor social media accounts, make arrangements for funeral services, and more.

As part of this team, FCA helps ensure families facing unimaginable loss are not alone, but surrounded by the support they need to navigate the difficult days ahead.

Building Better Lives by **EMPOWERING ADULTS**

FCA programs support adults in overcoming challenges, achieving stability, and building brighter futures. Through mental health services, substance use recovery, and securing housing, these programs empower individuals so they can thrive.

EXPANDING BEHAVIORAL HEALTH SERVICES

With two new programs in FCA's Behavioral Health department, we are expanding our reach and reaching even more of our neighbors in need.

One new program, Multi-Systemic Therapy (MST), is an in-home service designed to support teenagers and their families in achieving long-term improvements in mental health. By providing comprehensive support in the comfort of their homes, MST aims to empower families and create lasting positive change.

The second addition to our roster is the Pre-Trial Intervention Program (PTIP), a recovery-oriented system of care. PTIP serves criminal court defendants dealing with issues related to substance use and driving under the influence.

The addition of these programs doubled the number of staff members in our Behavioral Health department, and we anticipate they will serve more than 400 clients each year with the highest level of care.

BUILDING STABILITY WITH CONSISTENT HOUSING SUCCESS

Since FCA began tracking the metric, more than 92% of our clients have remained in supportive housing or transitioned into permanent housing each year. This remarkable consistency underscores the effectiveness of our dedicated case managers who help formerly homeless clients overcome barriers to stable housing. As an active member of Opening Doors Fairfield County, we are advocating for increased State and Federal funding, which would enable us to expand our reach and provide even more clients with the opportunity to find and maintain a safe place to call home.

REACHING UNDER-SERVED COMMUNITIES

In its first full year, Family & Children's Agency's Latino Outreach Program has made a significant impact in the Hispanic community by providing culturally and linguistically competent services to those struggling with substance use disorders. The program has conducted 126 community presentations, meeting 1,067 individuals through outreach, and is currently managing a caseload of more than 40 individuals.

A vital bridge between the community and essential services, staff have been attending community events, religious groups, and businesses to reduce stigma and raise awareness about substance use and treatment options. The effort has connected those in need to life-changing services, offering hope to community members who are often overlooked.

IT'S REWARDING TO HAVE PEOPLE IN YOUR CORNER WHO YOU CAN DEPEND ON.

-FORMERLY HOMELESS CLIENT





Mimi was in pain inside and out. A 9/11 survivor from the first World Trade Center building, she lived with the weight of that day. Her body ached daily with what she later learned was fibromyalgia and arthritis, but at the time, she didn't have answers – only constant pain. Desperate for relief, she turned to alcohol and Percocet. "I didn't realize that I was suffering from really bad PTSD and survivor's guilt," she said, reflecting on those dark days.

Mimi's childhood had been full of neglect, and despite overcoming those early hardships to build a successful career as an insurance executive, her world crumbled again with the financial crash of 2007-2008. She lost nearly everything she had worked for. "I was pretty much destitute," she said.

It wasn't until she found Family & Children's Agency's Project REWARD program for women with substance use disorder that Mimi began to see a way out of the darkness. "I remember the weight of the world got

taken off my shoulders when my clinician said to me, 'I think this is the right place for you. I think I can help." With FCA's unwavering support, she began the hard work of healing. Through intensive outpatient therapy, individual sessions, group therapy, and her own dedication to her sobriety, Mimi slowly started to regain control of her life.

Today, Mimi is three years sober. She's not just surviving – she's thriving. Healing her relationship with her daughters, volunteering in her community, and living by the beach, she finds joy in simple moments she once thought were lost forever. "My life is so amazing today," she shared. "I'm living my best life. I couldn't have done it without FCA."



FCA helped her find her way out of the darkness and now there's nothing but light ahead.

FCA is the **largest**supportive housing
provider in Fairfield
County

Staff in Outpatient
Behavioral Health
provided more than
2,430 individual
therapy sessions
last year

FCA helped **92**victims of crime
with holistic support
services from our
VOCA program this
year, an increase from
24 last year

Building Better Lives By **K CARING FOR SENIORS**

FCA is Norwalk's Municipal Agent for the Elderly and offers a spectrum of care to allow seniors the ability to remain safe and independent in their own homes

SCAM PREVENTION TRAININGS EMPOWER SENIORS

In response to the alarming rise in internet, phone, and other scams targeting seniors, FCA launched a crucial initiative to protect this vulnerable demographic. With the expert guidance and support of our dedicated IT staff, FCA conducted a series of scam prevention presentations at our office and across Norwalk Housing Authority sites.

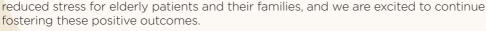
These sessions are designed to educate and empower seniors, providing them with the knowledge and tools necessary to recognize and avoid fraudulent schemes. The comprehensive curriculum covers a wide range of common scams, offering practical advice on safeguarding personal and financial information. By equipping seniors with this essential information, we are helping seniors remain financially secure and avoid becoming a victim.

COLLABORATIVE CARE: SUPPORTING SENIORS THROUGH PARTNERSHIPS

Two key FCA partnerships have made a significant impact on the lives of elderly individuals this year.

Working with the Norwalk Police Department's Behavioral Health Unit, elderly individuals in need of support are referred to FCA. In one instance, a senior with dementia was referred to FCA after he wandered from his home and was found by police. FCA connected the family to in-home care services and ensured they would get ongoing assistance by referring them to community resources and helping them navigate the Medicare system so the senior would be properly covered.

Another impactful collaboration is with the Norwalk Community Health Center (NCHC), where our team provides vital case management services. Through two monthly visits to NCHC and weekly outreach at the community farmers market, we inform elderly individuals and their families about assistance options available. This partnership has greatly reduced stress for elderly patients and their families, and we a







OLIVE'S STORY: A JOURNEY OF LOVE AND SUPPORT

Olive and her husband met in Manhattan, where their chance encounter blossomed into a lifelong partnership. He was a brilliant computer programmer, and together they built a fulfilling life filled with love and shared dreams. Their bond strengthened over more than 40 years of marriage, raising two children and creating countless memories.

In 2012, their lives took a heartbreaking turn when Olive's husband was diagnosed with a brain tumor. He fought valiantly, enduring surgery, chemotherapy, and radiation, which allowed him to live five more years with dignity. During this time, Olive became his primary caregiver, a role she embraced with love and determination. However, the physical and emotional toll of caring for him on her own became overwhelming.

Their home, once a place of comfort, became challenging as Olive struggled to help her husband navigate daily life, including managing the stairs. Realizing she needed help, Olive reached out to Family & Children's Agency (FCA). We provided transportation to his many medical appointments and arranged for an in-home aide, allowing Olive to focus on being a wife rather than just a caregiver.

FCA's support was a lifeline for Olive during her husband's final years, helping her manage the day-to-day challenges while preserving their dignity and love. After her husband's passing in 2017, FCA continued to support Olive, who still relies on our transportation services today.

The relationships she has built with FCA staff have become a source of comfort and connection.

98% of seniors receiving in-home services remained in their homes

Now, at 74, Olive reflects with gratitude on the love she shared with her husband and the support she received from FCA. Our services allowed her to maintain her independence and dignity during the most challenging years of her life, offering her not just help, but also hope and compassion.

FCA processed 798 Rent Rebate applications, saving seniors more than \$350,000

MY HOME AID IS WONDERFUL, KIND, LOVING, AND MAKES ME FEEL LIKE FAMILY. SHE IS A BEAUTIFUL PERSON.

-SENIOR SERVICES CLIENT



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(\$100.000+)

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WILLIAM O. MURPHY FAMILY STRENGTHENING AWARD

The William O. Murphy Family Strengthening Award recognizes individuals and/or organizations in the community whose contributions have dramatically impacted FCA's ability to strengthen and stabilize families. Last year's award was presented to Lone Pine Foundation, Inc.

Lone Pine Foundation's journey alongside FCA began in 2005, and over the course of 18 years, their philanthropic commitment has been nothing short of transformative. With total contributions exceeding \$3.6 million, Lone Pine Foundation has steadfastly supported a diverse range of FCA programs, general operating expenses, the ASPIRE after-school program, Child & Family Development, and the critically important COVID-19 Relief Fund.

Yet, Lone Pine Foundation's impact extends far beyond the programs themselves. Their generous contributions have also bolstered essential behind-the-scenes needs crucial to the Agency's operation. From funding general operating expenses to addressing IT requirements and capital investments, Lone Pine Foundation has facilitated leadership training, staff retreats, conference participation, and the provision of essential computer equipment. Their support has not only nurtured the growth of our dedicated staff but also fortified our operational infrastructure.

Lone Pine Foundation has become an indelible part of FCA's tapestry, leaving an enduring mark on our work. Their unwavering commitment to our mission, comprehensive support across multiple areas, and spirit of collaboration has strengthened and stabilized thousands in our community. Thank you, Lone Pine Foundation, and congratulations on receiving the 2023 William O. Murphy Family Strengthening Award.

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Golf Classic

FCA's 2023 Golf Classic, held in October at Brooklawn Country Club in Fairfield, offered participants the chance to play on a renowned championship course. The day started with lunch on the patio, followed by an exciting round of golf, and concluded with cocktails, dinner, and a raffle. Special guest Jeff Benedict, author of Lebron, spoke with journalist, author, and FCA supporter Armen Keteyian as they captivated the audience with a discussion about their work, adding a unique and insightful element to the event.

The tournament raised vital funds to support FCA's wide-ranging services for individuals and families in need throughout Fairfield County.

Bingo at the Beer Garden

Our second-ever Bingo at the Beer Garden in June was a family-friendly afternoon filled with laughter, raffles, and, of course, bingo. Attendees of all ages enjoyed an exciting atmosphere while supporting FCA's mission of serving the community. With bingo cards in hand and prizes on the line, participants had a great time, and the event proved to be a fun and successful way to raise funds for FCA's diverse programs.







Mother's Day Tea

FCA's annual Mother's Day Tea was held in April at the newly renovated DCA Meadowlands in Darien. The event brought together friends and supporters to celebrate the extraordinary women in our lives. Attendees enjoyed light bites, refreshments, and a heartfelt program, featuring a moving speech by Malisha. See page 8 for her inspiring story.

For the first time, guests also had the chance to shop at a boutique featuring local vendors, with proceeds benefiting FCA's programs. The event raised vital funds in memory of two remarkable volunteers, Charlotte Taverna and Allison Haupt, whose legacy continues to inspire FCA's work.



In Honor & Memory

We are extremely thankful to those who chose to honor and memorialize their loved ones by donating to Family & Children's Agency.

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In Honor of Bill Cooling

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Julie Fowler Dana Freeman Michael Friedman Deborah S. Fuller Evelyn Galarza-Villegas **Emily Galligan** Peggy Garbus Gen Re Mary Ann Genuario Christopher Giordano Ana Goizueta Heather W. Goldberg Susan Gomes Leticia Gonzalez Goodwives Quilters Josh Gordon Dianne and Will Green Carly Greenberger Matthew Greene Julene M. Greenshields Rita Gresl Rebecca Grippando Margaret Haase George Hahn Claudia Halsey Anne Hamar Robert Hansen Denise Harned Bill Harris Maureen Hart Sandy Hart Elinor Hauff Nancy Hayes Kim Healy **Shelley Heiss** Henkel Kristine Reddington Herlyn Diego Hernandez Noni Higgins Sheila Higgins Andrean Hill Anne D. Hoelzl Caroline Hoffman Jody Holmes Samantha Horowitz Liz Hughes Noelle K. Hughes

Laura Hussey Caroline Hutton Justin Hylwa Julie Isaacs Banji Iyun Jen Jaehnig Chris John

Kimberly R. Johnson Junior League of Stamford-Norwalk Evie Kaczmarek

Tamara Kalin Jane Kandiew Barb Kapustynski Colleen Cary Katz Pamela Kellev Susan Kellogg Maggie Kelly Karen Kelso Luisa Kelso Armen Keteyian Diana King Donna Kleiber

Knights of Columbus.

Anne Klotz

St. Matthew Council 14360

Linda Koch Karsten Koeppl **Eve Krauss** Karen Kupinse Melissa Kvle Rob Labritz Ronda Lanzi Susan M. Larsen Kelly Lash

Madalene Laudani **LBB** Specialties Jane Legaz **Brittany Leitten** Sean P. Lenahan Jacie Levethan Rachel Lieberman Lisa Sheffield Lillie

Gail Lilly

Sandi Lincoln Phyllis Lindland LuAnn Lindon Margaret Lippman

Julie Liston

Nancy Lombardo Long Lots Elementary

School - PTA Ashlev Lubel Alison Luciano Kim Luppino Dana Lupton Justin Lux Mark Lux Caitlin Lynch

Halev MacDonald Lindsey Mackay Cecilia Q. Maher Rosemarie Malcarnev Jeanette Maliniak

Connor Mannix Brigitte Mansourian Meg Marchese

Maritza Marino Nancy Marino Meredith Marks

Leslie Markus Kendall S. Marrone

Cora Martin Nea Martin Virginia C. Martin Natalia Martinez

Susan Mathews Ada Mayer Katie McCabe

Sarah McCall Marianne McCarthy

Scott McCarthy Darlene Mcghee Nancy McKelvy Michelle McLean

Sean McMurtry Rob Meerman, Jr.

Michelle Messina

FCA IS AN INVALUABLE RESOURCE IN THE COMMUNITY. I'M HONORED TO BE PART OF THAT, EVEN AS A VOLUNTEER.

-FCA VOLUNTEER

Angela Middleton Declan Miles

Natalia Sieira Millan

Karen Miller Minks to Sinks Hilary Mitchell Martin Mitev Laureen Mody Jennifer Moore

Erin Moran Anna Morello

Raymond Moskow Lorena Mreca

Sandy Mumbach Catherine Munera Karen Murchison

Kathleen and Peter Murphy

Peter Murphy, Jr. Wendy Nadel Jennifer Napoleon

New Canaan Country School

Ann Newton Dana Nickel Hillary Niegelberg Gail Nielsen

Audra Noble Mary Norman

Northeast Community Church

Norwalk Senior Center Daniel O'Connor

Rita McKenna Olson Andrea A. O'Meara

Gladys O'Neill OperationsInc. **Delphine Overby**

Ox Ridge Elementary School, Kids Care Club

Dawn Padovan Amber Paquette Sadegi Parisa Marisa Parrotta Dolly Patterson **PDC Brands** Candy Perusi Andress Pettibone Kelloga Pettibone **Betsy Pettit** Frida Piazza

Charlie Pieterse Katherine Pieterse Sarah M. Pinkham Joyce Ploder Samantha Plosker Claire Plowright Helen Poliner Kelly Porter

Suzie Bowen Powers

Prestige Consumer Healthcare

Brenda R. Prichard

Dana Quick Terry Ragazzini Lisa Raggio Susan Rance Emilia Ratte Mary Rauscher **Devon Rayment**

Allegra Raynor Emilia Reciuga Sigrid Richards Erin Richter

Minks to Sinks

Each year donors and consignors bring treasures and show at this twice-annual tag sale. Thanks to the more than 200

Wilton-area volunteers who set-up, organize, run, and clean up after the sale. Minks to Sinks continues to be a substantial fundraiser for FCA.



Melanie Riker Kellie Robinson Maya Ohl Rodriguez Sherlene K. Rodriguez

Tara Rooney Linda Ross Samuel Rossoni Laura Rowley Meghan Russo Martha Sanchez Carrie Sanders

Santino Crudele Sands

Bharat Sarpeshkar Christina Savas Megan Saverine Karen Scappaticci Lynn Schneider Julianna Scionti

Dori Seamans Maurice K. Segall Taylor Serotta

Jordan Scott

Service League of Boys (SLOBs) - New Canaan Service League of Boys (SLOBs) - Wilton

Aiden Sharp Caleb Sharp

Shipman & Goodwin

Kevin Shippy Kathy Shouvlin Chrissy Silva Josie Silva Joanne Simeone Neha Singh

Helen D. Skipper

Slalom

Martha Yepes Small, MD

Karoline Smokler Betsy Smyth Tara Snow Melissa Soccio Wendee Sommerville

Jung Soo Kim
Dorothy Sparling
Bonnie Spetsaris
Pat Stannard
Michael Stein
Wanda Stockfisch
Victoria R. Sudano

Peg Sullivan

Sharon Sullivan Linda Swayze Brodie Sweeney

Tauck

Deborah Taylor
Betsy Thomas
Angelika Tobery
Jennifer Toll
Patty Tomasetti
Nancy Toothaker
Trinity Church
Kim D. Troy

Athena Tsakanikas-Phillippides

Tutor Time - Norwalk

Jonie Vail Nancy Valente Madu Vallabhajosula Mathew Varughese Luisa Vasquez

Brian and Michele Vendig

Mary C. Voss Mary Wagner Donna Walker Margan Walsh Leena Wangneo Nancy Ward Julia Wayland Trish Weber

William O. Webster

Jennifer Weil Nancy Weiner Kelly Weldon Patricia A. Wernig Weston Women's

Weston Women's League

Westport Auction
Natalia White
Maria Wilcox
Katy Williams
Gwenna Williamson
Andrew Wind
Carolyn Wissinger
Martha Witte
Angela Wood
Jane Wood
Nicole Woodring
Rick Zaremski
Dani Zeitlin

Susan Zelman

Ellen Zumbach

Keira Zhena



ANNE C. CARY VOLUNTEERISM AWARD

The Anne C. Cary Volunteerism Award is presented to an individual who has demonstrated the highest level of volunteerism on behalf of Family & Children's Agency. The award is named in honor of Anne C. Cary, who was involved in nearly every aspect of volunteerism at the Agency for over 25 years.

Last year's Anne C. Cary Volunteerism Award was presented to Daniel F. O'Connor.

Dan has been an integral part of FCA's Board of Directors since 2006, dedicating his time and expertise to further our mission. Over the years, he has been actively involved in several committees including the Adult and Senior Program Committee from 2014 to 2016 and the Risk Management Committee from 2014 to the present. With a wealth of experience in the insurance industry, Dan's insights have been invaluable in the Risk Management Committee's diligent assessment of potential risks and liabilities associated with service delivery.

One of Dan's remarkable contributions is his unwavering commitment to our annual review of Agency insurance policies, playing a pivotal role in the meticulous evaluation of all Agency insurance coverages providing essential guidance to our management team.

In recognition of his remarkable years of service on our Board, which have undeniably enhanced the Agency's operation and effectiveness, we are thrilled to have honored Dan O'Connor with the 2023 Anne C. Cary Volunteerism Award.

Financial Report 2023-2024

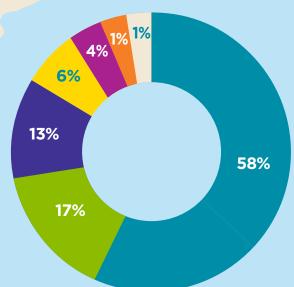
Results are unaudited as of publication date.

Complete financial statements audited by

CliftonLarsonAllen are available upon request.

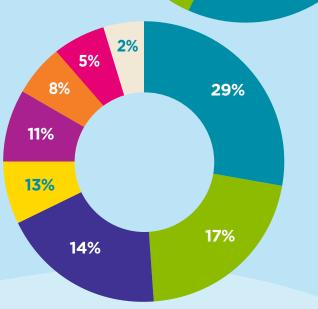
Operating Revenues

 Government Grants 	\$ 8,923,929
Program Services	\$ 2,598,268
Private Grants	\$ 2,078,791
Contributions	\$ 897,701
Special Events	\$ 694,017
Investment Activities	\$ 209,681
Other Revenue	\$ 109,538
Total	\$15,511,925



Operating Expenses

- Family Support & Foster Care
- Adoption & Early Childhood Home Visiting
- Behavioral Health
- Housing Retention
- Senior Services
- Development
- ASPIRE
- Management & General















President & Chief Executive OfficerRobert F. Cashel

Vice President, Human Resources Averi Dudek

Chief Financial Officer Omar Garro

*Vice President, Youth and Family Empowerment*Mary Kate Locke

Vice President, Community and Behavioral Health Ligia Masilamani

Vice President, Chief Development Officer Andrea Vakos

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As of September 9, 2024



9 Mott Avenue, 4th Floor | Norwalk, CT 06850

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